

## **PRESS RELEASE**

THE BOARD OF DIRECTORS APPROVES THE 2009 SEMIANNUAL FINANCIAL REPORT, AS WELL AS A RESOLUTION TO DISTRIBUTE A PARTIAL STATUTORY DIVIDEND FOR THE 2009 REPORTING YEAR FOR A TOTAL PAYOUT OF ABOUT 69.8 MILLION EUROS (DIVIDEND OF 0.041 EUROS PER SHARE)

### **Consolidated Financial Highlights**

		Amounts in millions of euros	First half of 2009	First half of 2008	% change
PA	RMALAT GROUP				
•	NET REVENUES AT CONSTANT EXCHANGE RATES AND SCOPE OF CONSOLIDATION GREW TO 1,895.7 MILLION EUROS (+ 2.6%)	Net revenues at constant exchange rates and scope of consolidation	1,895.7	1,847.5	2.6%
		Net revenues	1,848.0	1,902.4	(2.9%)
•	EBITDA AT CONSTANT EXCHANGE RATES AND SCOPE OF CONSOLIDATION INCREASED TO 165.4 MILLION EUROS (+20.8%)	EBITDA at constant exchange rates and scope of consolidation	165.4	136.9	20.8%
•	PROFITABILITY IMPROVED, DESPITE STRONG COMPETITIVE PRESSURE	EBITDA	161.6	141.1	14.5%
•	GROUP INTEREST IN NET PROFIT OF 247.8 MILLION EUROS	Group interest in net profit	247.8	425.0	
		Amounts in millions of euros	6/30/09	12/31/08	
•	NET FINANCIAL ASSETS INCREASED TO 1,130.0 MILLION EUROS	Net financial assets	1,130.0	1,108.8	
		Amounts in millions of euros	First half of 2009	First half of 2008	
РА	RMALAT SPA				
•	PARENT COMPANY'S NET PROFIT TOTALLED 228.6 MILLION EUROS	Net profit of Parmalat SpA	228.6	447.1	

Parmalat S.p.A. announces that its Board of Directors, meeting today under the chairmanship of Raffaele Picella, reviewed and approved the Semiannual Financial Report at June 30, 2009, as well as a resolution to distribute a partial statutory dividend for the current year for a total payout of about 69.8 million euros, equal to 0.041 euros per share.



**Net revenues,** restated at constant exchange rates, totaled 1,895.7 million euros, or 48.2 million euros more (+2.6%) than the 1,847.5 million euros reported at June 30, 2008, calculated on a comparable scope of consolidation basis (excluding 54.9 million euros attributable to Newlat, which was sold in the first half of 2008). The list price increases implemented in 2008 to offset a sharp rise in the components of production accounted for most of the increase in net revenues.

**EBITDA**, restated at constant exchange rates, grew to 165.4 million euros, a gain of 28.5 million euros (+20.8%) compared with the 136.9 million earned in the first half of 2008, on a comparable scope of consolidation basis, specifically with regard to 4.2 million euros attributable to Newlat, which was sold in the first half of 2008.

During the first six months of 2008, the Group continued to face strong competitive pressure from private labels. Nevertheless, it improved its profitability, in part due to the savings realized on purchases of raw milk in many of the countries where Parmalat operates. The increase in advertising campaigns, started in the first half of the first semester, will continue with more strength in the second part of 2009 to support the Group's brands and products. Also innovation and modernization programs focused on the more profitable market segments, such as children's cheese, flavored milks and desserts will continue. The fruit beverages division strengthened its competitive position in all major markets.

The table that follows provides a breakdown of revenues and EBITDA by geographic region:

(in millions of euros)	Fi	rst Half 2009	j	Fi	3	
Region	Revenues	EBITDA	EBITDA %	Revenues	EBITDA	EBITDA %
Italy <sup>1</sup>	505.6	61.7	12.2	599.9	55.9	9.3
Others Europe	67.9	10.6	15.6	81.8	10.9	13.4
Russia	33.4	6.4	19.1	42.7	6.2	14.4
Portugal	29.5	3.8	12.9	32.3	3.7	11.6
Romania	5.0	0.4	8.7	6.8	1.1	15.5
Canada	638.6	51.1	8.0	637.3	57.3	9.0
Africa	165.5	6.2	3.7	160.0	8.5	5.3
South Africa	144.7	4.1	2.8	140.3	5.9	4.2
Others Africa	20.8	2.1	9.9	19.8	2.6	13.2
Australia	200.2	17.6	8.8	223.1	3.7	1.6
Central and South America	270.6	26.3	9.7	202.1	20.8	10.3
Venezuela	202.8	22.2	11.0	118.6	13.1	11.0
Colombia	47.0	3.4	7.1	62.7	6.7	10.8
Others Central and South America	20.8	0.7	3.4	20.8	1.0	4.7
Others <sup>2</sup>	(0.4)	(11.9)	n.s.	(1.9)	(16.0)	n.s.
Group	1,848.0	161.6	8.7	1,902.4	141.1	7.4

Regions represent the consolidated countries

<sup>1. 2008</sup> data include net revenues for 54.9 million euros and EBITDA for 4.2 million euros relating to Newlat, sold in the first half of 2008

<sup>2.</sup> Includes holding, other minor companies, eliminations between regions



An overview of results in the Group's main countries is provided below:

In **Italy**, net sales revenues decreased from 599.9 million euros in the first half of 2008 to 505.6 million euros in the first six months of 2009, owing in part to two major divestments completed in 2008: Newlat (May 2008) and some brands in the cheese category (Ala, Polenghi and Optimus – December 2008). Restated net of the corresponding contributions, the revenue amounts were 547.5 million euros in the first half of 2008 and 505.6 million euros in the first six months of 2009.

The decrease in net sales revenues, compared with 2008, is mainly the result of the pass-through effect on sales prices of a reduction in the cost of raw milk and of the decrease in unit sales, particularly in the fresh milk market segment, due to strong growth by private labels in the modern distribution channel. Despite this challenging environment, Parmalat was able to contain the reduction in the sales volume of fresh milk, thanks to a strong performance by Blu Premium, with unit sales of this brand doubling compared with 2008. Zymil also presented a positive trend in volumes both for fresh and UHT milk, as well as for sales prices. The fruit beverages division, with the Santal brand, supported by advertising campaigns, presented a positive trend notwithstanding the limited phenomenon of the seasonal nature due to the climate.

EBITDA grew to 61.7 million euros in the first half of 2009, up from 55.9 million euros in the same period last year.

EBITDA also improved on a percentage basis, rising to 12.2%, or 290 bps (basis points) more than in the first six months of 2008, when they were 9.3% of net sales revenues.

In **Canada**, when the data are stated in local currency, net sales revenues for the first half of the year showed an increase of 4.4%, rising from 981.7 million Canadian dollars in 2008 to 1,025.0 million Canadian dollars this year, and EBITDA was 82.0 million Canadian dollars, down from 88.2 Canadian dollars in the first six months of 2008.

Stated in euros, net sales revenues for the first half of 2009 amount to 638.6 million euros, or 0.2% more than the 637.3 million euros booked in the same period last year, and EBITDA was 51.1 million euros, or 6.2 million euros less than in the first six months of 2008.

The negative conditions of the local economy had a direct impact on consumer confidence and buying patterns, with shoppers shifting their preference toward lower priced products. Unit sales and sales prices were higher than in the first half of 2008, but promotional pressure increased and variable and fixed industrial costs were also up. Sales volumes grew by 5.5% compared with the previous year, with healthy increases in unit sales of pasteurized milk and yogurt.

In **Australia**, when the data are stated in local currency, net sales revenues for the first half of the year increased from 369.2 million Australian dollars in 2008 to 376.2 million Australian dollars in 2009 and EBITDA jumped from 6.1 million Australian dollars to 33.1 million Australian dollars. Stated in euros, net sales revenues for the first half of 2009 were 200.2 million euros, down from

223.1 million euros in the first six months of 2008, and EBITDA improved to 17.6 million euros, or 14 million euros more than in the first half of 2008.

The Australian subsidiary reported net sales revenues substantially in line with those booked in the first six months of 2008, even though the "white milk" segment continued to be affected by aggressive competition from private labels. In this environment, unit sales of pasteurized milk, yogurt and desserts decreased in the first half of 2009.

In addition to the effect of the SBU's pricing strategy, the improvement in profitability achieved, compared with the first half of 2008, reflects the positive impact of a more streamlined product catalog, a more effective use of human resources and savings in fixed industrial costs. Moreover, the results for the first six months of 2008 were penalized by "step-up" increases in raw milk prices applied by Australia's major cooperatives during the July 2007 - June 2008 period.



The Group's operations in **Africa**, which use the euro to consolidate amounts stated in the currencies of multiple countries (South Africa, Zambia, Mozambique, Botswana and Swaziland) reported higher revenues of 165.5 million euros, up from 160.0 million euros in the first half of 2008 (+3.4%). However, EBITDA decreased to 6.2 million euros, compared with 8.5 million euros last year.

Overall, unit sales by the African SBU were up for milk, fruit beverages and cheese.

In South Africa, the severe crisis that began in the second quarter of 2008 continued to affect the performance of the local subsidiary, as consumers cut spending drastically. In the SBU's target markets, these developments produced a shift in the buying patterns of consumers, who tended to favor lower priced products in cost-saving package sizes. The local subsidiary is continuing to implement programs to improve manufacturing efficiency and cut costs. The Group's other African subsidiaries in Zambia and Botswana also reported across-the-board decreases due to negative economic conditions, while operations in Mozambique and Swaziland achieved positive results.

In **Europe**, **excluding Italy**, revenues were 67.9 million euros, down from 81.8 million euros in the first half of 2008. EBITDA was 10.6 million euros, about the same as the 10.9 million euros earned in the first six months of 2008. However, the ratio of EBITDA to revenues improved to 15.6%, up from 13.4% in the first half of 2008.

The situation in the markets in Europe is characterized by a downward sales trend caused by a sharp reduction in consumer spending. Despite these conditions, the Russian operations succeeded in preserving their high level of profitability, but the Romanian SBU was heavily penalized by increases in the cost of raw materials and packaging materials. The Portuguese subsidiary succeeded in holding EBITDA steady compared with the previous year thanks mainly to its effective stewardship of pricing policies in the purchasing of raw materials.

In **Central and South America,** revenues grew to 270.6 million euros, up from 202.1 million euros in the first six months of 2008.

EBITDA for the first half of the year were also up, rising from 20.8 million euros in 2008 to 26.3 million euros in 2009.

Positive results by the Venezuelan subsidiary, due mainly to a strong performance by the fruit beverage and dairy products divisions and a resumption of powdered milk distribution activities are the primary reasons for this improvement. In Colombia, consumer spending contracted, due in part to the economic crisis that started in the United States. In the other countries in Central and South America, the Ecuadorian subsidiary performed well, but the opposite was true for those in Nicaragua, Paraguay and Cuba, which were faced with external problems that included, respectively, the extreme poverty of the population, the devaluation of the local currency and adverse weather conditions.

**EBIT** was 288.5 million euros, down from 443.0 million euros in the first half of 2008. In addition to EBITDA (161.6 million euros), the main items that had an impact on EBIT included proceeds from settlements of actions to void and actions for damages of 181.7 million euros (437.9 million euros in the first six months of 2008) and litigation-related legal expenses of 6.1 million euros (27.1 million euros in the first half of 2008).

**Group interest in net profit** was 247.8 million euros, a decrease of 177.2 million euros compared with the 425.0 million euros earned in the first half of 2008. A reduction in the contribution provided to the bottom line by actions to void and actions for damages (178.7 million euros in the first six months of 2009, compared with 426.8 million euros in the same period last year, net of the tax effect) is the main reason for this decrease.



The Group's **net financial assets** increased by 21.2 million euros in the first half of 2009, rising from 1,108.8 million euros at the end of 2008 to 1,130.0 million euros at June 30, 2009. The main reasons for this increase include:

- a cash flow from operating activities of 72.3 million euros;
- > the inflows from litigation settlements of 181.4 million euros related to settlements and 18.6 million euros related to costs incurred to pursue the corresponding legal actions;
- > an outflow for income taxes of about 38.8 million euros;
- ➤ the payment of dividends totaling 163.8 million euros (including 162.2 million euros attributable to the Group's Parent Company);
- ➤ the impact of the translation into euros of the net borrowings of companies that operate outside the euro zone, amounting to 11.5 million euros.

## PARMALAT S.p.A.

**Net revenues** were 416.6 million euros, a decrease of 9.1% compared with the 458.3 million euros booked in the first half of 2008 (-7.3% excluding the contribution of the cheese operations sold in 2008).

**EBITDA** grew to 41.5 million euros, or 16.6 million euros more (+66.7%) than the 24.9 million euros earned in the first six months of 2008. This improvement reflects a gain of 18.7 million euros in the return on sales, due mainly to lower raw material prices, offset in part by higher additions to the allowances for doubtful accounts, which increased by 2.3 million euros.

**EBIT** was 194.6 million euros, a decrease of 181.2 million euros compared with the first half of 2008 (375.8 million euros). The main reason for this shortfall is a reduction in proceeds from settlements with credit institutions: 181.7 million euros in the first six months of 2009 compared with 437.0 million euros in the same period last year.

The net profit for the period was 228.6 million euros, or 218.5 million euros less than the 447.1 million euros earned in the first six months of 2008. This negative change is chiefly the result of the decrease in proceeds from settlements mentioned above, which contributed about 178.7 million euros to the bottom line (net of the applicable tax effect) compared with 426.8 million euros in the first half of 2008. Reductions in net financial income (-12.8 million euros) and in dividend income from investee companies (33.9 million euros, compared with 45.8 million euros tin the first half of 2008) account for the balance of the decrease.

**Net financial assets** improved, rising from 1,441.2 million euros at December 31, 2008 to 1,480.3 million euros at June 30, 2009, a gain of 39.1 million euros.

This increase reflects the combined impact of proceeds from settlements (about 181.4 million euros), the payment of dividends (about 162.2 million euros) and the cash flow from operations.

#### **BUSINESS OUTLOOK**

There are no reasons to change the guidance that, assuming constant exchange rates, calls for revenue growth of 2% to 4% and an EBITDA ranging from 310 to 320 million euros, considering its results and the macroeconomic and competitive context.

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## Partial statutory dividend

At today's meeting, the Board of Directors also approved a motion to distribute a partial statutory dividend for 2009 in the amount of 0.041 euros per share, before any statutory withholdings, for a total payout of about 69.8 million euros. This partial statutory dividend is an advance on the full dividend for 2009.

The partial statutory dividend will be payable from September 24, 2009 against presentation of Coupon No. 5, September 21, 2009 record date.

The distribution of the abovementioned partial statutory dividend was based on the Company's financial statements at June 30, 2009 and the accompanying Report of the Board of Directors. The Independent Auditors have rendered an opinion with regard to both documents.

In the Company's financial statements, the accompanying Report of the Board of Directors and the opinion of the Independent Auditors, rendered pursuant to Article 2433 *bis* of the Italian Civil Code, are available to the public at the Company's registered office at 4 Via delle Nazioni Unite, in Collecchio (Parma), and through Borsa Italiana SpA (www.borsaitaliana.it). The abovementioned documents have also been posted on the Company's website (www.parmalat.com).

Holders of the "2005-2015 PARMALAT S.p.A. Common Share Warrants" are hereby informed that, due to the declaration of the abovementioned partial statutory dividend, the right to exercise their warrants will be suspended from July 31, 2009, included, until the dividend record date, September 21, 2009, excluded.

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## **Presentation to Investors**

The data for the first half of 2009 will be presented to the financial community at 3.00 PM (CET) – 2.00 PM (GMT) on Thursday, July 30, 2009 at the Hotel Principe di Savoia, 17 Piazza della Repubblica, in Milan. The presentation will be followed by a Q&A period.

The live presentation may be followed in one of the following modes:

- webcasting: http://parmalat.ksoft.tv/investor.htlm
- audioconferencing by calling the following telephone numbers:

o 800 40 80 88; + 39 06 33 48 68 68; +39 06 33 48 50 42

Access code: \* 0

Additional information about the abovementioned presentation is available on the Parmalat website: "www.parmalat.com" -> "Investor Relations".

\* \* \* \* \*

As required by Article 154 bis, Section 2, of the Uniform Financial Code (Legislative Decree No. 58/1998), Luigi De Angelis, in his capacity as Corporate Accounting Documents Officer of Parmalat SpA, declares that the accounting information provided in this press release is consistent with the information in the supporting documents and in the Company's other documents and accounting records.



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The Semiannual Financial Report at June 30, 2009, together with the Report of the Independent Auditors, will be made available to the public within the deadlines and in the manner required pursuant to current laws. These documents will also be available on the Company website: www.parmalat.com → Investor Relations → Financial reports.

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The relevant financial statement schedules have been annexed to this press release.

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Parmalat S.p.A.

Collecchio, July 30, 2009

Corporate contact

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## RECLASSIFIED CONSOLIDATED INCOME STATEMENT

(in millions of euros)	First half 2009	First half 2008
REVENUES	1,860.9	1,916.0
Net sales revenues	1,848.0	1,902.4
Other revenues	12.9	13.6
OPERATING EXPENSES	(1,691.0)	(1,769.3)
Purchases, services and miscellaneous costs	(1,466.2)	(1,538.6)
Labor costs	(224.8)	(230.7)
Subtotal	169.9	146.7
Writedowns of receivables and other provisions	(8.3)	(5.6)
EBITDA	161.6	141.1
Depreciation, amortization and writedowns of non-current assets <sup>1</sup>	(46.7)	(119.0)
Other income and expenses:	(/ 1)	(07.1)
- Litigation-related legal expenses	(6.1)	(27.1)
- Miscellaneous income and expenses	179.7	448.0
EBIT	288.5	443.0
Financial income	18.7	33.3
Financial expense	(16.3)	(23.1)
Net foreign currency translation gain (loss)	1.4	1.9
Other income from (charges for) equity investments	3.2	(0.8)
PROFIT BEFORE TAXES	295.5	454.3
Income taxes	(46.3)	(27.4)
NET PROFIT FROM CONTINUING OPERATIONS	249.2	426.9
Net profit (loss) from discontinuing operations	-	-
NET PROFIT FOR THE YEAR	249.2	426.9
Minority interest in net (profit) loss	(1.4)	(1.9)
Group interest in net profit	247.8	425.0
Continuing operations:		
Basic earnings per share	0.1463	0.2558
Diluted earnings per share	0.1441	0.2491
Diluten earnings her strate	0.1441	0.2491

<sup>&</sup>lt;sup>1</sup> There were no writedowns of non-current assets in the first half of 2009 and writedowns totaling 72.7 million euros in the first six months of 2008.



RECLASSIFIED CONSOLIDATED BALANCE SHEET

(in millions of euros)	6/30/09	12/31/08
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NON-CURRENT ASSETS	1,765.8	1,698.
Intangibles	1,029.7	999.
Property, plant and equipment	675.9	646.
Non-current financial assets	9.5	8.4
Deferred-tax assets	50.7	44.8
AVAILABLE-FOR-SALE ASSETS, NET OF CORRESPONDING LIABILITIES	0.5	8.
NET WORKING CAPITAL	453.8	379.
Inventories	379.8	333.6
Trade receivables	462.7	465.
Trade payables (-)	(434.7)	(469.9
Operating working capital	407.8	329.2
Other current assets	192.6	246.2
Other current liabilities (-)	(146.6)	(195.7)
INVESTED CAPITAL NET OF OPERATING LIABILITIES	2,220.1	2,086.5
PROVISIONS FOR EMPLOYEE BENEFITS (-)	(94.6)	(87.1
PROVISIONS FOR RISKS AND CHARGES (-)	(266.6)	(256.4)
PROVISION FOR LIABILITIES ON CONTESTED PREFERENTIAL AND PREDEDUCTION CLAIMS	(7.8)	(9.7)
NET INVESTED CAPITAL	1,851.1	1,733.3
Covered by:		
SHAREHOLDERS' EQUITY <sup>1</sup>	2,981.1	2,842.1
Share capital	1,702.9	1,687.4
Reserve for creditor challenges and claims of late-filing creditors convertible into share capital	178.0	193.2
Other reserves and retained earnings	827.0	393.
nterim dividend	-	(130.0
Profit for the year	247.8	673.
Minority interest in shareholders' equity	25.4	24.9
NET FINANCIAL ASSETS	(1,130.0)	(1,108.8
Loans payable to banks and other lenders	485.6	492.6
Loans payable to investee companies	6.1	6.2
Other financial assets (-)	(1,158.8)	(706.4)
Cash and cash equivalents (-)	(462.9)	(901.2)

<sup>&</sup>lt;sup>1</sup> The schedule that reconciles the result and shareholders' equity at June 30, 2009 of Parmalat S.p.A. and the consolidated result and shareholders' equity is explained in the Notes to the Condensed Consolidated Semiannual Financial Statements.



## STATEMENT OF CHANGES IN NET FINANCIAL POSITION IN THE FIRST HALF OF 2009

(in millions of euros)	First half 2009	First half 2008
Net (financial assets) borrowings at beginning of period	(1,108.8)	(855.8)
Changes during the period:		
- Cash flow from operating activities for the period	(80.0)	(7.6)
- Cash flow from investing activities	34.5	58.1
- Accrued interest	16.9	21.5
- Cash flow from settlements	(162.8)	(319.5)
- Dividend payments	163.8	262.1
- Exercise of warrants	(0.3)	(6.4)
- Miscellaneous items	(4.8)	7.5
- Impact of changes in the scope of consolidation	-	(35.1)
- Translation effect	11.5	(25.8)
Total changes during the period	(21.2)	(45.2)
Net financial assets at end of period	(1,130.0)	(901.0)

## **BREAKDOWN OF NET FINANCIAL POSITION**

(in millions of euros)	6/30/09	12/31/08
Loans payable to banks and other lenders	485.6	492.6
Loans payable to investee companies <sup>1</sup>	6.1	6.2
Other financial assets (-)	(1,158.8)	(706.4)
Cash and cash equivalents (-)	(462.9)	(901.2)
Net (financial assets) borrowings	(1,130.0)	(1,108.8)

<sup>&</sup>lt;sup>1</sup> Including 3.8 million euros owed to PPL Participações Ltda and 2.3 million euros owed to Wishaw Trading sa.

# RECONCILIATION OF CHANGE IN NET FINANCIAL ASSETS TO CASH FLOW STATEMENT (Cash and Cash Equivalents)

(in millions of euros)	Cash and cash equivalents	Other financial assets	Gross indebtedness	Net (financial assets) borrowings
Beginning balance	(901.2)	(706.4)	498.8	(1,108.8)
Cash flow from operating activities for the period	(80.0)	-	-	(80.0)
Cash flow from investing activities	34.5	-	-	34.5
New borrowings	(3.5)	-	3.5	-
Loan repayments	38.9	-	(38.9)	-
Accrued interest	-	-	16.9	16.9
Investments in current financial assets and sundry assets	452.2	(452.2)		-
Cash flow from settlements	(162.8)	-	-	(162.8)
Dividend payments	163.8	-	-	163.8
Exercise of warrants	(0.3)	-	-	(0.3)
Miscellaneous items	-	-	(4.8)	(4.8)
Translation effect	(4.5)	(0.2)	16.2	11.5
Ending balance	(462.9)	(1,158.8)	491.7	(1,130.0)

<sup>&</sup>lt;sup>1</sup> See Note (16) to the Consolidated Financial Statements.



# Parmalat S.p.A.

## RECLASSIFIED INCOME STATEMENT

(in millions of euros)	First half 2009	First half 2008
REVENUES	429.1	470.3
Net revenues	416.6	458.3
Other revenues	12.5	12.0
OPERATING EXPENSES	(383.6)	(443.7)
Purchases, services and miscellaneous costs	(330.8)	(386.5)
Labor costs	(52.8)	(57.2)
Subtotal	45.5	26.6
Writedowns of receivables and other provisions	(4.0)	(1.7)
EBITDA	41.5	24.9
Depreciation, amortization and writedowns of non-current assets Other income and expenses:	(19.5)	(65.2)
- Litigation-related legal expenses	(6.1)	(27.1)
- Additions to provision for losses of investee companies	(6.3)	(13.3)
- Miscellaneous income and expenses	185.0	456.5
EBIT	194.6	375.8
Financial income	18.5	29.9
Financial expense	(1.2)	(0.6)
Net foreign currency translation gain (loss)	0.1	1.1
Other income from (charges for) equity investments	33.9	45.8
PROFIT BEFORE TAXES	245.9	451.9
Income taxes	(17.3)	(4.8)
NET PROFIT FROM CONTINUING OPERATIONS	228.6	447.1
Net profit from discontinuing operations	0.0	0.0
NET PROFIT FOR THE PERIOD	228.6	447.1



# Parmalat S.p.A.

RECLASSIFIED BALANCE SHEET

(in millions of euros)	6/30/09	12/31/08
NON-CURRENT ASSETS	1,346.0	1,353.7
Intangibles	394.1	401.5
Property, plant and equipment	150.5	153.8
Non-current financial assets	772.4	773.2
Deferred-tax assets	29.0	25.2
AVAILABLE-FOR-SALE ASSETS, NET OF CORRESPONDING LIABILITIES	0.0	4.1
NET WORKING CAPITAL	163.3	127.6
Inventories	39.4	39.7
Trade receivables	194.9	224.0
Trade payables (-)	(166.0)	(205.2)
Operating working capital	68.3	58.5
Other current assets	145.4	169.3
Other current liabilities (-)	(49.9)	(100.2)
INVESTED CAPITAL NET OF OPERATING LIABILITIES	1,509.3	1,485.4
PROVISIONS FOR EMPLOYEE BENEFITS (-)	(27.8)	(27.7)
PROVISIONS FOR RISKS AND CHARGES (-)	(196.0)	(196.1)
PROVISION FOR LIABILITIES ON CONTESTED PREFERENTIAL AND PREDEDUCTION CLAIMS	(5.8)	(7.7)
NET INVESTED CAPITAL	1,280.2	1,253.9
Covered by:		
SHAREHOLDERS' EQUITY	2,760.5	2,695.1
Share capital	1,702.9	1,687.4
Reserve for creditor challenges and claims of late-filing creditors convertible into share capital	178.0	193.3
Other reserves and retained earnings	651.0	329.0
Interim dividend		(130.0)
Profit for the period	228.6	615.4
NET FINANCIAL ASSETS	(1,480.3)	(1,441.2)
Loans payable to banks and other lenders	4.3	5.9
Loans payable to investee companies	(18.0)	(17.3)
Other financial assets (-)	(1,139.2)	(679.2)
Cash and cash equivalents (-)	(327.4)	(750.6)
TOTAL COVERAGE SOURCES	1,280.2	1,253,9

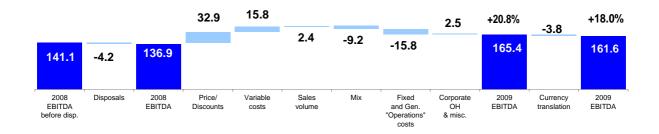


## Like for Like Net Revenues and EBITDA

Net Sales IH 2009 vs HI 2008 (€ m)



EBITDA IH 2009 vs IH 2008 (€m)





## Consolidated Cash Flow Jan 1 - Jun 30, 2009

