



INVITATION TO

Parmalat FY 2013 Results

Francesco Tatò
Chairman

Yvon Guérin
Chief Executive Officer

are pleased to invite you to a conference call on Parmalat's FY 2013 Results, approved by the Company's Board of Directors on March 07th, 2014. The conference call will take place on:

Monday, March 10th, 2014 at 16:00 (CET) - 15:00 (GMT)

A press release describing FY 2013 results will be available on Parmalat website, on March 07th after the Board of Directors

The presentation will be followed by a Q&A session.

- Conference call by dialing the following numbers:
800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42
Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) Monday, March 10th until Friday, March 14th, by:

- dialing +39 06 33 48 43
- Access code: 621635 # (Italian language)
- Access code: 510524 # (English language)