PRESS RELEASE

THE BOARD OF DIRECTORS APPROVES THE THIRD INTERIM REPORT ON OPERATIONS AT SEPTEMBER 30, 2014

- **INCREASE OF THE MAIN ECONOMIC-FINANCIAL INDICATORS IN THE THIRD QUARTER**
- **NET REVENUES AND EBITDA GUIDANCE REVISED UPWARDS**

- Net revenues up 9.6% at constant scope of consolidation and exchange rates (+2.5% at current exchange rates).
- EBITDA increase by 13% at constant scope of consolidation and exchange rates (+2.4% at current exchange rates).
- In many markets consumer demand remains flat.
- The Group strengthens its presence in the Brazilian market.
- Decrease of the net profit attributable to owners of the parent due to higher income taxes and lower net financial income.
- 2014 guidance revised upwards: net revenues and EBITDA expected to grow by more than 5% at constant exchange rates and scope of consolidation and excluding the effect of hyperinflation.

Consolidated Financial Highlights of the Group

Amounts in millions of euros	Cumulative at September 30, 2014	Cumulative at September 30, 2013	% change
Net revenues	3,969.8	3,872.5	+2.5%
Net revenues at constant scope of consolidation and exchange rates and excluding the effects of hyperinflation	*4,200.8*	*3,832.4*	*+9.6%*
EBITDA	299.1	292.0	+2.4%
EBITDA at constant scope of consolidation and exchange rates and excluding the effects of hyperinflation	*342.1*	*302.7*	*+13.0%*
Group EBIT	213.3	190.8	+11.8%
Group EBIT at constant scope of consolidation and exchange rates	*235.4*	*190.8*	*+23.4%*
Net profit attributable to owners of the parent	143.1	159.6	-10.3%
Net profit attributable to owners of the parent at constant scope of consolidation and exchange rates	*155.1*	*159.6*	*-2.8%*

Amounts in millions of euros	9/30/14	12/31/13	% change
Net financial assets	956.1	1,065.6	-10.3%

Parmalat S.p.A. announces that its Board of Directors, meeting today under the chairmanship of Gabriella Chersicla, approved the Third Interim Report on Operations at September 30, 2014.

Parmalat Group

The advanced countries, led by the United States of America, continued to drive the global economy on a path of moderate expansion in the third quarter of 2014. The diverging monetary policies pursued by different western countries created a period of high volatility in the currency markets.

In this context, the Group's performance was affected to a significant degree by a particularly unfavorable currency translation effect, as the currencies of the main countries where Parmalat operates lost value versus the euro.

In the third quarter of the year, the cost of raw milk began to decline, enabling the Group to regain profitability, particularly in Australia; this trend is expected to grow stronger in the coming months.

During the third quarter, the Group entered into two agreements aimed at strengthening its presence in the Brazilian market: the first one, already being implemented, is for the purchase of certain assets from *Lácteos Brasil S.A. – Em Recuperação Judicial* (LBR) and resumption of the direct use of the "Parmalat" trademark, formerly licensed to LBR, and the second one, being defined, concerns the purchase of 11 production facilities, together with the respective assets and trademarks, of the dairy division of *BRF S.A.* (BRF).

More specifically, **net revenues** totaled 3,969.8 million euros, or 97.3 million euros more (+2.5%) than the 3,872.5 million euros reported in the first nine months of 2013. With data at constant exchange rates and comparable scope of consolidation, which is obtained by excluding the contribution of *Balkis*, a company acquired in July 2013, and *Harvey Food and Beverage Ltd* (Harvey Fresh), acquired in the second quarter of 2014, and excluding the effects of hyperinflation in Venezuela, net revenues show a gain of 368.4 million euros (+9.6%) with the operations in Latin America, Africa and North America providing a particularly strong contribution. Higher list prices and increased sales of more profitable products account for most of this improvement.

EBITDA amounted to 299.1 million euros, for a gain of 7.1 million euros (+2.4%) compared with 292 million euros in the first nine months of 2013. With data at constant exchange rates and scope of consolidation and excluding the effects of hyperinflation in Venezuela, EBITDA show an increase of 39.4 million euros (+13%) thanks to gains in Latin America, Africa and Europe and despite the effects of a contraction in Australia and, to a lesser extent, in North America, caused mainly by an increase in the cost of raw milk.

It is worth mentioning that, at constant exchange rates and scope of consolidation, the results for the third quarter, compared with the previous year, show gains in net revenues and EBITDA of 10.7% and 28.7%, respectively, thanks to the confirmation of the positive results in the Latin America region and the increase in profitability in Europe and Africa.

The Group's performance in the main geographic regions in which it operates is reviewed below.

The **Europe sales region** includes the subsidiaries that operate in Italy, Russia, Portugal and Romania. The region's net revenues totaled 838.3 million euros and EBITDA amounted to 76.5 million euros in the first nine months of 2014. With data at constant exchange rates, net revenues and EBITDA show gains of 2.8% and 12.8%, respectively.

In **Italy**, which accounts for about 85% of the region's net revenues, Parmalat's target markets were characterized by a generalized contraction in consumption. The local subsidiary retained the leadership position in the UHT milk, pasteurized milk and UHT cream segments and confirmed its competitive positions in the fruit beverage and yogurt segments. In this context, the company increased its investments in advertising to support key brands.

The **North America sales region** includes the subsidiaries that operate in Canada and the United States of America. In the first nine months of 2014, net revenues totaled 1,668.3 million euros and EBITDA amounted to 133.4 million euros.
With data at constant exchange rates, the region's net revenues show a gain of 6.7% and EBITDA a decrease of 6.6% compared with the previous year.
More in detail, in **Canada**, even though consumption contracted in the cheese market, Parmalat confirmed its second-place competitive position at the national level; in the highly dynamic yogurt segment and in the milk category, the local subsidiary maintained its positions.
In the **United States of America**, consumption decreased slightly in the cheese market where the local subsidiary operates in the first nine months of 2014. Despite an environment characterized by a significant increase in the cost of raw milk, the local subsidiary maintained the leadership position in the soft ripened, gourmet spreadable, chunk mozzarella and ricotta cheese segments.

The **Latin America sales region** includes the subsidiaries that operate in Venezuela, Colombia, Ecuador, Paraguay, Mexico and Brazil. In the first nine months of 2014, net revenues totaled 513.9 million euros and EBITDA amounted to 53 million euros.
These data include the effect of hyperinflation in Venezuela and a negative translation effect, which reduced revenues by about 134 million euros and EBITDA by 15.3 million euros, due mainly to the devaluation of the Venezuelan bolivar versus the euro.
With data at constant exchange rates and comparable scope of consolidation (excluding *Balkis*, acquired in the third quarter of 2013) and without the effects of hyperinflation, the results for this sales region show significant gains in revenues and EBITDA compared with the first nine months of the previous year.
In **Venezuela**, the local subsidiary, which maintained its market position in the fruit beverage category despite a general contraction in consumption, reported growing results, due primarily to list-price adjustments, made in response to the country's high level of inflation, and higher sales volumes.

In the **Africa sales region**, which includes the subsidiaries that operate in South Africa, Zambia, Botswana, Swaziland and Mozambique, net revenues totaled 279.9 million euros and EBITDA amounted to 20.5 million euros in the first nine months of 2014.
These data reflect a negative translation effect, which reduced revenues and EBITDA by about 44 million euros and 3.3 million euros, respectively, due mainly to the loss of value of the South African rand versus the euro.
With data stated at constant exchange rates, the results for the region show increases of 12.2% for revenues and 30.8% for EBITDA.
In **South Africa,** Parmalat strengthened its leadership position and increased its market share both in the flavored milk segment, despite a contraction in consumption, and in the cheese market. The local subsidiary also consolidated its competitive position in the yogurt category.

In **Australia**, net revenues totaled 673.6 million euros and EBITDA for the period amounted to 26.9 million euros. During the first nine months of 2014, the value of the Australian dollar decreased significantly compared with the exchange rate applied in the same period last year and the resulting negative effect on revenues and EBITDA amounted to about 59.2 million euros and 2.2 million euros, respectively.

With data at constant exchange rates and comparable scope of consolidation (excluding the contribution of *Harvey Fresh*, acquired in the second quarter of 2014), net revenues and EBITDA show an increase of 2.6% and a decrease of 48.3%, respectively, compared with the previous year. The decrease in EBITDA is chiefly the result of the higher purchase cost of raw milk and other ingredients, which could not be recovered with list-price adjustments due to strong competitive pressure.
The local subsidiary retained the leadership position in the market for pasteurized milk, increased its market share in the flavored milk and dessert segments and confirmed its competitive position in the yogurt category.

Group EBIT totaled 213.3 million euros, up 22.5 million euros compared with 190.8 million euros in the first nine months of 2013. With data at constant exchange rates and scope of consolidation the increase amounts to 44.6 million euros. An improved performance at the industrial level and an increased contribution by nonrecurring items are the main reasons for this improvement.
Depreciation and amortization expense and writedowns of non-current assets amounted to 94.7 million euros (100.4 million euros in the first nine months of 2013).

The net profit attributable to owners of the parent totaled 143.1 million euros, or 16.5 million euros less than the 159.6 million euros earned in the first nine months of 2013. The decrease amounts to 4.5 million euros with data at constant exchange rates and scope of consolidation.
This reduction, which reflects primarily the effect of higher income taxes for the period and lower net financial income, was offset in part by the gain in EBIT.

Net financial assets totaled 956.1 million euros, or 109.5 million euros less than the 1,065.6 million euros held at December 31, 2013. This decrease is chiefly the result of the following factors: the cash flow absorbed by nonrecurring activities (88.7 million euros), consisting mainly of the acquisition of *Harvey Food and Beverage Ltd*, a dividend distribution of 53.5 million euros and a negative translation effect of 14.1 million euros. This decrease was offset in part by the cash flow generated by operating activities (19.9 million euros), the cash flow generated by financing activities (14.8 million euros) and net litigation-related proceeds (12 million euros).

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The net profit for the period totaled 55.1 million euros, or 5 million euro less than the 60.1 million euros earned in the first nine months of 2013. A reduction in dividends received from investee companies and a higher income tax expense due to an increase in taxable income are the main reasons for this decrease, which was offset in part by a gain in EBIT.

Net financial assets totaled 838 million euros, down 17.6 million euros compared with 855.6 million euros at December 31, 2013. This decrease is the net result of the following items: a dividend distribution (52.8 million euros) and the disbursement of a medium/long-term loan provided to an Australian subsidiary for the acquisition of *Harvey Food and Beverage Ltd* (50 million euros). The decrease was offset in part by VAT refunds (50 million euros, including accrued interest), the collection of dividends from investee companies (23.2 million euros), the collection of litigation-related proceeds (16.3 million euros) and proceeds from the exercise of warrants (5.4 million euros).
Liquid assets and other financial assets are invested in short-term instruments with Italian credit institutions.

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Business Outlook

A persistent unfavorable economic environment, dictated by high raw material costs and severe competitive pressure in the areas of operation, characterized the first half of the year, during which the Parmalat Group gradually improved its profitability, thanks to operating efficiencies and list-price adjustments.

The third quarter was characterized by gains in revenues and EBITDA, benefiting from the strategic actions implemented, including targeted price increases and marketing and strengthening programs in key geographic regions carried out in conjunction with initiatives aimed at continuously improving operating efficiency.

The trend in raw material prices, which has been pointing downward starting in the third quarter of the year, and the sales dynamics shaped by major competitors and the price and product policies pursued by retail chains have introduced high levels of variability in the results generated in the different sales regions. Overall, the positive trend of growing revenues and EBITDA is expected to continue, despite a still uncertain global economic context.

Guidance

Given this context, at constant exchange rates and scope of consolidation and excluding the effects of hyperinflation, Parmalat expects net revenues and EBITDA to grow by more than 5% in 2014, up from an earlier 3% growth projection.

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Disclaimer
This document contains forward looking statements, particularly in the section entitled "Business Outlook." Projections for the fourth quarter of 2014 are based, inter alia, on the Group's performance in the third quarter of 2014 and take into account trends in the months of October. The Group's performance is affected by exogenous variables that could have unforeseen consequences in terms of its results: these variables, which reflect the peculiarities of the different countries where the Group operates, are related to weather conditions and to economic, socio-political and regulatory factors.

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Filling of Vacancy on the Supervisory Board

Further to the resignation of Paolo Tanghetti from the Supervisory Board as of October 20, 2014, the Board of Directors, acting pursuant to legislative Decree No. 231/2001, appointed Diego Sonda on October 31, 2014.
As a result, the current members of the Supervisory Board are: Andrea Lionzo, Chairman, Iole Anna Savini, and Diego Sonda, Internal Auditing Manager of the Parmalat Group.

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Conference Call with the Financial Community

The data of the Third Interim Report on Operations will be presented today to the financial community at 4:00 PM (CET) – 3:00 PM (GMT), in a conference call. The presentation will be followed by a Q&A session.
The conference call may be accessed through the following telephone numbers:

- 800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42
  Access code: * 0

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As required by Article 154 bis, Section 2, of the Uniform Financial Code (Legislative Decree No. 58/1998), Pierluigi Bonavita, in his capacity as Corporate Accounting Documents Officer, declares that the accounting information provided in this press release is consistent with the information in the supporting documents and in the Company's books of accounts and other accounting records.

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The Interim Report on Operations at September 30, 2014, will be made available to the public within the deadline and in the manner required by current laws. The document will also be available on the Company website: www.parmalat.com → Investor Relations → Financial Reports.

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The quarterly report was not audited.

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Schedules providing a condensed presentation of the income statement, statement of financial position and cash flow are annexed to this press release.

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Parmalat S.p.A.

Milan, November 7, 2014

Data by Geographic Region

(amounts in millions of euros)	Cumulative at September 30, 2014			Cumulative at September 30, 2013			Delta %	
Region	**Revenues**	**EBITDA**	***EBITDA %***	**Revenues**	**EBITDA**	***EBITDA %***	***Revenues***	***EBITDA***
Europe	838.3	76.5	*9.1*	827.9	68.7	*8.3*	*+1.3%*	*+11.4%*
North America	1,668.3	133.4	*8.0*	1,678.9	153.7	*9.2*	*-0.6%*	*-13.2%*
Latin America	513.9	53.0	*10.3*	420.7	16.1	*3.8*	*+22.2%*	*+228.7%*
Africa	279.9	20.5	*7.3*	288.8	18.2	*6.3*	*-3.1%*	*+12.9%*
Australia	673.6	26.9	*4.0*	658.1	47.8	*7.3*	*+2.4%*	*-43.7%*
Other [1]	-4.3	-11.4	*n.s.*	-1.9	-12.5	*n.s.*	*n.s.*	*-8.9%*
Group	**3,969.8**	**299.1**	***7.5***	**3,872.5**	**292.0**	***7.5***	***+2.5%***	***+2.4%***

Region represent the consolidated countries

1. Includes other non-core companies, eliminations between regions and Group's Parent Company costs

In order to improve comparability with the 2013 data, the table below presents the Group's results at **constant exchange rates** and comparable scope of consolidation and excluding the effects of hyperinflation in Venezuela:

(amounts in millions of euros)	Cumulative at September 30, 2014			Cumulative at September 30, 2013			Delta %	
Region	**Revenues**	**EBITDA**	***EBITDA %***	**Revenues**	**EBITDA**	***EBITDA %***	**Revenues**	**EBITDA**
Europe	851.0	77.5	*9.1*	827.9	68.7	*8.3*	*+2.8%*	*+12.8%*
North America	1,790.8	143.6	*8.0*	1,678.9	153.7	*9.2*	*+6.7%*	*-6.6%*
Latin America	564.3	83.9	*14.9*	380.6	26.8	*7.0*	*+48.3%*	*+212.9%*
Africa	323.9	23.8	*7.3*	288.8	18.2	*6.3*	*+12.2%*	*+30.8%*
Australia	675.2	24.7	*3.7*	658.1	47.8	*7.3*	*+2.6%*	*-48.3%*
Other [1]	-4.5	-11.4	*n.s.*	-1.9	-12.5	*n.s.*	*n.s.*	*-8.9%*
Group (constant scope of consolid./ exchange rates) [2]	**4,200.8**	**342.1**	***8.1***	**3,832.4**	**302.7**	***7.9***	***+9.6%***	***+13.0%***

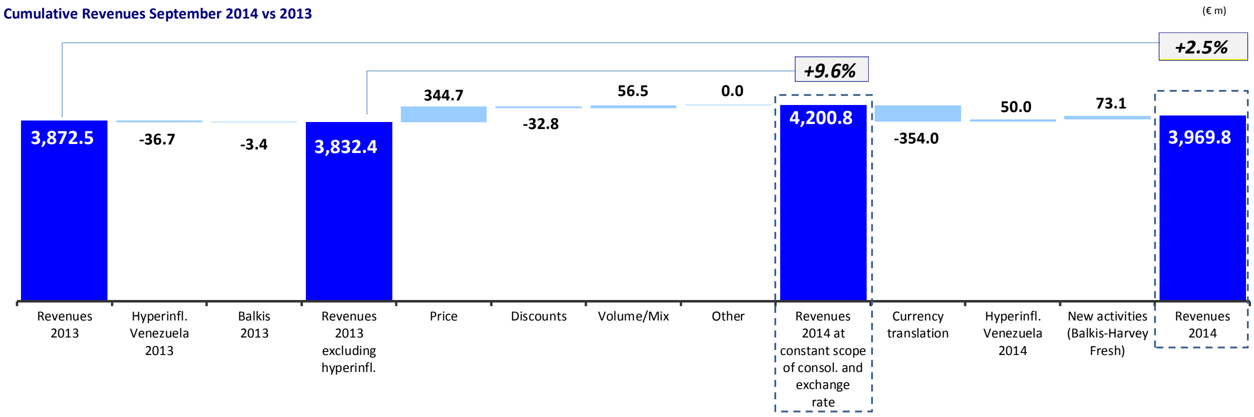
Regions represent the consolidated countries

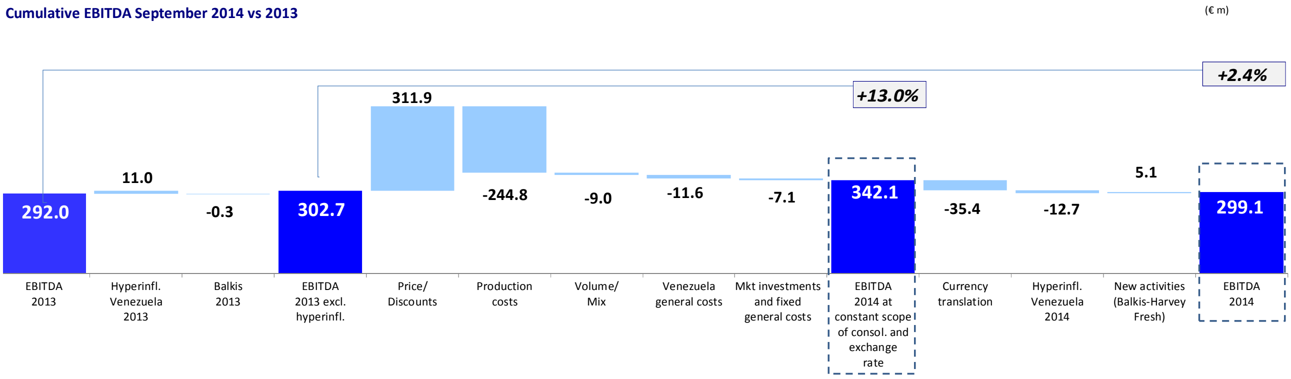
1. Includes other non-core companies, eliminations between regions and Group's Parent Company costs

2. Excluding hyperinflation and activities acquired in the third quarter 2013 (Balkis) and in the second quarter 2014 (Harvey Fresh)

Like for Like Net Revenues and EBITDA

The diagram below presents the main variables that determined the evolution of net revenues and EBITDA in the first nine months of 2014, compared with the same period the previous year.

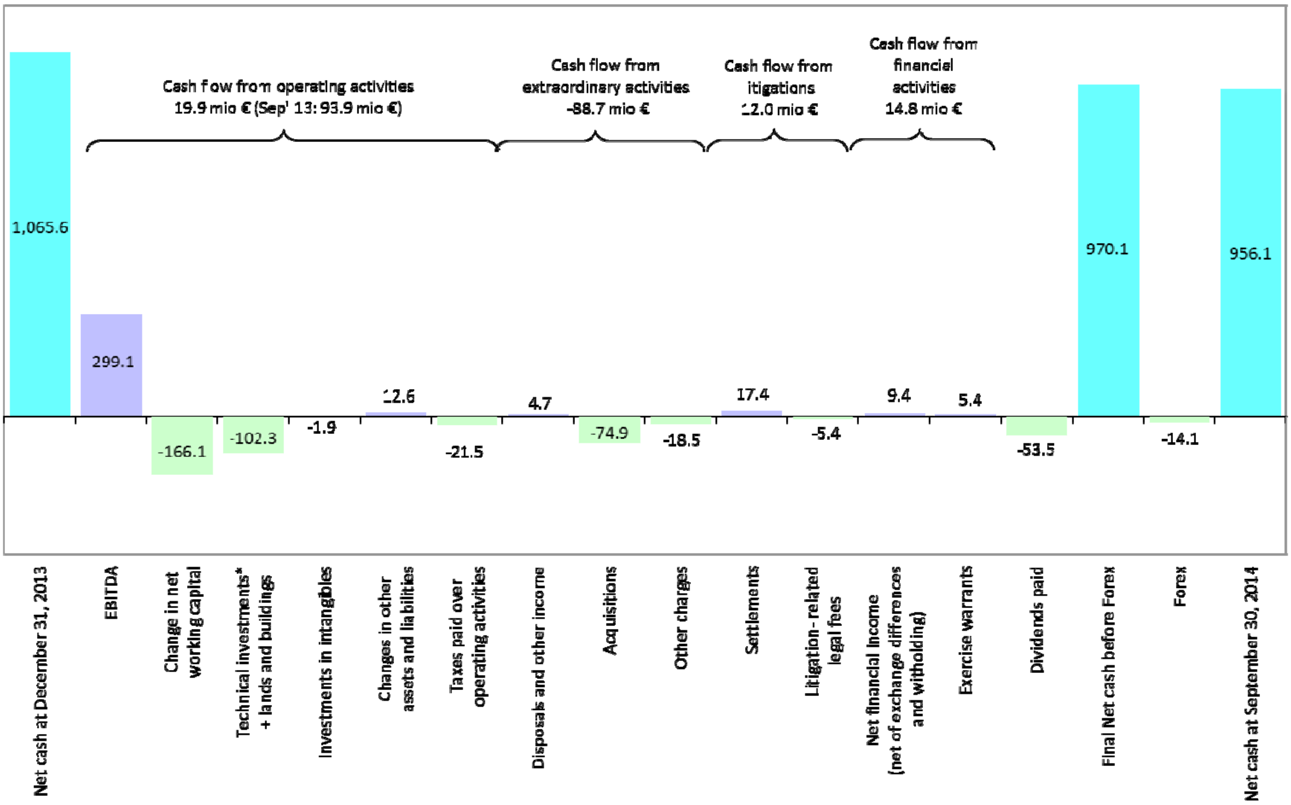




Balkis 2013 includes the results for two months (August and September)

Consolidated Statement of Cash Flows

Consolidated Cash flow January, 1 - September, 30 2014



Parmalat Group

RECLASSIFIED CONSOLIDATED INCOME STATEMENT

(in millions of euros)	**Cumulative at September 30, 2014**	**Cumulative at September 30, 2013**
REVENUES	**3,994.9**	**3,910.1**
Net revenues	3,969.8	3,872.5
Other revenues	25.1	37.6
OPERATING EXPENSES	**(3,691.0)**	**(3,614.5)**
Purchases, services and miscellaneous costs	(3,158.7)	(3,087.9)
Labor costs	(532.3)	(526.6)
Subtotal	**303.9**	**295.6**
Writedowns of receivables and other provisions	(4.8)	(3.6)
EBITDA	**299.1**	**292.0**
Depreciation, amortization and writedowns of non-current assets	(94.7)	(100.4)
Other income and expenses:		
- Litigation-related legal expenses	(2.6)	(3.0)
- Miscellaneous income and expenses	11.5	2.2
EBIT	**213.3**	**190.8**
Net financial income/(expense)	1.8	22.4
Other income from (charges for) equity investments	0.2	0.5
PROFIT BEFORE TAXES	**215.3**	**213.7**
Income taxes	(70.9)	(52.0)
NET PROFIT FOR THE PERIOD	**144.4**	**161.7**
Attributable to:		
Non-controlling interests	(1.3)	(2.1)
Owners of the parent	143.1	159.6

Continuing operations:

Basic earnings per share (in euros)	**0.0783**	**0.0897**
Diluted earnings per share (in euros)	**0.0774**	**0.0886**

Parmalat Group

RECLASSIFIED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(in millions of euros)	**9/30/14**	**12/31/13**
NON-CURRENT ASSETS	**2,220.5**	**2,113.6**
Intangibles	1,104.6	1,045.4
Property, plant and equipment	1,005.6	934.7
Non-current financial assets	38.5	63.6
Deferred-tax assets	71.8	69.9
AVAILABLE-FOR-SALE ASSETS, NET OF CORRESPONDING LIABILITIES	**7.7**	**2.4**
NET WORKING CAPITAL	**488.2**	**376.3**
Inventories	549.3	454.1
Trade receivables	504.0	439.9
Trade payables (-)	(577.6)	(578.2)
Operating working capital	**475.7**	**315.8**
Other assets	160.0	184.7
Other liabilities (-)	(147.5)	(124.2)
INVESTED CAPITAL NET OF OPERATING LIABILITIES	**2,716.4**	**2,492.3**
PROVISIONS FOR EMPLOYEE BENEFITS (-)	**(110.0)**	**(125.7)**
PROVISIONS FOR RISKS AND CHARGES (-)	**(345.3)**	**(335.6)**
PROVISION FOR LIABILITIES FOR CONTESTED PREFERENTIAL AND PREDEDUCTION CLAIMS	**(10.5)**	**(6.1)**
NET INVESTED CAPITAL	**2,250.6**	**2,024.9**
Covered by:		
EQUITY	**3,206.7**	**3,090.5**
Share capital	1,829.5	1,823.4
Reserve for creditor challenges and claims of late-filing creditors convertible into share capital	53.2	53.2
Other reserves and retained earnings	1,157.1	968.6
Profit for the period	143.1	221.0
Non-controlling interests	23.8	24.3
NET FINANCIAL ASSETS	**(956.1)**	**(1,065.6)**
Loans payable to banks and other lenders	116.8	137.4
Loans payable to investee companies	0.2	2.2
Other financial assets (-)	(206.0)	(264.9)
Cash and cash equivalents (-)	(867.1)	(940.3)
TOTAL COVERAGE SOURCES	**2,250.6**	**2,024.9**

Parmalat S.p.A.

RECLASSIFIED INCOME STATEMENT

(in millions of euros)	**Cumulative at September 30, 2014**	**Cumulative at September 30, 2013 pro forma[1]**	**Cumulative at September 30, 2013 as published**
REVENUES	**671.3**	**665.6**	**609.0**
Net revenues	643.2	633.3	576.9
Other revenues	28.1	32.3	32.1
OPERATING EXPENSES	**(620.8)**	**(622.5)**	**(566.5)**
Purchases, services and miscellaneous costs	(535.8)	(539.6)	(491.6)
Labor costs	(85.0)	(82.9)	(74.9)
Subtotal	**50.5**	**43.1**	**42.5**
Writedowns of receivables and other provisions	(2.8)	(2.6)	(2.1)
EBITDA	**47.7**	**40.5**	**40.4**
Depreciation, amortization and writedowns of non-current assets	(22.5)	(24.6)	(21.8)
Other income and expenses:			
- Litigation-related legal expenses	(2.6)	(3.0)	(3.0)
- Miscellaneous income and expenses	11.8	(4.3)	(4.6)
EBIT	**34.4**	**8.6**	**11.0**
Net financial income (expense)	16.4	16.3	16.5
Other income from (charges for) equity investments	23.3	46.3	46.5
PROFIT BEFORE TAXES	**74.1**	**71.2**	**74.0**
Income taxes	(19.0)	(11.1)	(11.0)
NET PROFIT FOR THE PERIOD	**55.1**	**60.1**	**63.0**

[1] Following the merger by absorption of Carnini S.p.A., Latte Sole S.p.A. and Parmalat Distribuzione Alimenti S.r.l. into Parmalat S.p.A. in December 2013, a pro forma income statement was prepared that simulates, retrospectively, the effects of the merger at September 30, 2013.

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RECLASSIFIED STATEMENT OF FINANCIAL POSITION		
(in millions of euros)	**9/30/14**	**12/31/13**
NON-CURRENT ASSETS	**2,331.6**	**2,290.4**
Intangibles	357.6	361.6
Property, plant and equipment	145.6	158.8
Non-current financial assets	1,795.1	1,734.0
Deferred-tax assets	33.3	36.0
AVAILABLE-FOR-SALE ASSETS, NET OF CORRESPONDING LIABILITIES	**2,6**	**0.0**
NET WORKING CAPITAL	**16.4**	**30.4**
Inventories	48.2	46.9
Trade receivables	138.2	139.3
Trade payables (-)	(184.7)	(207.4)
Operating working capital	**1.7**	**(21.2)**
Other assets	57.5	94.7
Other liabilities (-)	(42.8)	(43.1)
INVESTED CAPITAL NET OF OPERATING LIABILITIES	**2,350.6**	**2,320.8**
PROVISIONS FOR EMPLOYEE BENEFITS (-)	**(26.4)**	**(26.0)**
PROVISIONS FOR RISKS AND CHARGES (-)	**(173.0)**	**(171.8)**
PROVISION FOR LIABILITIES ON CONTESTED PREFERENTIAL AND PREDEDUCTION CLAIMS (-)	**(10.1)**	**(5.7)**
NET INVESTED CAPITAL	**2,141.1**	**2,117.3**
Covered by:		
EQUITY	**2,979.1**	**2,972.9**
Share capital	1,829.5	1,823.4
Reserve for creditor challenges and claims of late-filing creditors convertible into share capital	53.2	53.2
Other reserves and retained earnings	1,041.3	986.8
Profit for the period	55.1	109.5
NET FINANCIAL ASSETS	**(838.0)**	**(855.6)**
Loans payable to banks and other lenders	0.0	0.2
Loans payable to (receivable from) investee companies	(120.0)	(106.7)
Other financial assets (-)	(180.4)	(235.5)
Cash and cash equivalents (-)	(537.6)	(513.6)
TOTAL COVERAGE SOURCES	**2,141.1**	**2,117.3**