

INVITATION TO

Parmalat FY 2015 Results

Gabriella Chersicla Chairman **Yvon Guérin**Chief Executive Officer

are pleased to invite you to a conference call on Parmalat's FY 2015 Results. The conference call will take place on:

Friday, March 11th, 2016 at 16.00 (CET) - 15.00 (GMT)

A press release describing FY 2015 results will be available on Parmalat website, on March 10th, 2016.

The presentation will be followed by a Q&A session.

Conference call by dialing the following numbers: 800 40 80 88; +39 06 33 48 68 68; +39 06 33 48 50 42

Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) March, 11th until Wednesday, March 16th, by:

dialing +39 06 33 48 43

- Access code: 914141# (Italian language)

- Access code: 803030# (English language)