



INVITATION TO

Parmalat preliminary 2016 Results and Guidance 2017

Gabriella Chersicla
Chairman

Yvon Guérin
Chief Executive Officer

are pleased to invite you to a conference call on Parmalat's preliminary 2016 Results and Guidance 2017.

The conference call will take place on:

Friday, February 10th, 2017 at 14.30 (CET) - 13.30 (GMT)

Press releases describing preliminary 2016 results and guidance 2017 are available on Parmalat website.

The presentation will be followed by a Q&A session.

- Conference call by dialing the following numbers:
800 40 80 88 ; +39 06 33 48 68 68 ; +39 06 33 48 50 42
Access code: * 0

A replay service (in Italian language and English language) will be available from 20.00 (CET) Friday, February 10th until Wednesday, February 15th 2017 by dialing:

- +39 06 33 48 43
 - Access code: 0950112# (Italian language)
 - Access code: 1061223# (English language)