



PRESS RELEASE

THE BOARD OF DIRECTORS REVIEWS THE PRELIMINARY DATA AT JUNE 30, 2017

YVON GUERIN ANNOUNCES HIS RESIGNATION FOR PERSONAL REASONS

Milan, July 28, 2017 – The Board of Directors of Parmalat S.p.A., meeting today under the chairmanship of Gabriella Chersicla, reviewed the preliminary data at June 30, 2017.

In the first half of 2017, an increase in milk prices triggered a significant upward trend, compared with the first six months of last year, in the main regions in which the Group operates. To counter the effects of this development, which was not unexpected, the Group is implementing specific commercial programs.

In this scenario, the Group's **sales volumes** showed a decrease of 4.6%, basically attributable to all geographic regions, but particularly Latin America, and to milk, in terms of product categories.

Net revenue totaled 3,274 million euros, or 282.9 million euros more (+9.5%) than in the first six months of 2016. With data at constant exchange rates and comparable scope of consolidation - obtained excluding the results for *Parmalat Australia YD*, consolidated in the first quarter of 2016, and the recent acquisition in Chile - and without Venezuela, net revenue showed an increase of 33.8 million euros (+1.2%), with positive contributions by all sales regions, with the exception of Oceania and Latin America.

PRELIMINARY DATA

amounts in millions of euros (except for percentages)	Net revenue first half 2017	Net revenue first half 2016	Δ % net revenue at constant exchange rates and scope of consolidation	Δ % sales volumes
DATA BY GEOGRAPHIC REGION				
Europe	550.2	532.1	+3.4%	-2.7%
North America ¹	1,229.9	1,144.3	+7.5%	+0.6%
Latin America	731.1	628.9	+16.2%	-12.6%
Africa	219.2	173.6	+26.3%	-6.2%
Oceania	525.9	496.1	+6.0%	-2.0%
Corporate and other ²	(8.2)	(7.9)	n.m.	-
Group excl. hyperinflation	3,248.2	2,967.0	+9.5%	-
Hyperinflation in Venezuela	25.8	24.1	n.m.	-
Parmalat Group	3,274.0	2,991.1	+9.5%	-4.6%

The geographic regions represent the consolidated data for the corresponding countries.

1. Excluding the acquisition completed in the United States of America in the first half of 2017.

2. Includes other non-core companies, eliminations between regions and Group's Parent Company costs.

In an environment of increasing raw milk prices and consequent activation of specific commercial actions carried out by the subsidiaries in Europe, Africa, Oceania and Latin America, and in markets characterized by strong competitive pressure, sales volumes slowed down. The North America region reported a positive performance in terms of sales volumes.

In Latin America some subsidiaries are affected by uncertainty in the political situation and continue to operate in highly competitive markets; other recently acquired entities are still in the process of implementing programs to streamline their production and commercial activities. Therefore in this area could arise the possibility that these factors will affect the estimated growth, with an impact on profitability for the current year and a potential impact over the medium term.



The complete and final consolidated results and the Semiannual Report at June 30, 2017 will be submitted to the Board of Directors for approval at a meeting scheduled for September 12, 2017, as announced in the calendar of corporate events.

Resignation of Yvon Guérin for personal reasons

Yvon Guérin announced to the Board of Directors, meeting today, his intention to resign for personal reasons as CEO and General Manager of Parmalat S.p.A.. The resignation will be effective from September 12, 2017, after the approval of the First Half 2017 results.

The Board of Directors heard with regret the decision of Yvon Guérin, who was entrusted with the management of the Group following the 2011 tender offer, through which the Lactalis Group became Parmalat majority shareholder. The Board is thankful to Yvon Guérin for having successfully led the Group over these years, achieving significant results with net revenue and EBITDA growth, achieved also with the acquisitions that allowed the Group to consolidate its presence in some countries and to enter new markets.

Yvon Guérin will continue its career, with a different assignment, within the Lactalis Group at the headquarters in Laval (France). Yvon Guérin will not receive any termination indemnities and the rights linked to the three-year incentive plan approved by the Shareholders' Meeting on April 28, 2016 will lapse.

As of today, Yvon Guérin does not hold any Parmalat shares.

The non-independent Director Michel Peslier, appointed from the slate filed by the majority shareholder, announced, in line with the plan for succession of the Chief Executive Officer and with Section 4.1 of the 2016 Corporate Governance report, the intention to recommend to the Board of Directors, at the meeting of September 12, 2017, the appointment by co-opting of Jean Marc Bernier as Chief Executive Officer and General Manager of Parmalat S.p.A. in order to replace Yvon Guérin.

The Board of Directors, at the meeting of September 12, 2017, will adopt the necessary resolutions on this topic, with the approval of the Board of Statutory Auditors in accordance with Article 2386 of the Italian Civil Code, also taking into account the outcome of the investigations, voluntarily entrusted, that will be carried out by the Appointments and Compensation Committee.

The curriculum vitae of Jean Marc Bernier, current Managing Director of Lactalis Italia Group - a leading Italian dairy company with brands such as Galbani, Invernizzi, Locatelli and Vallelata - is available at www.parmalat.com.

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As required by Article 154 bis, Section 2, of the Uniform Financial Code (Legislative Decree No. 58/1998), Pierluigi Bonavita, in his capacity as Corporate Accounting Documents Officer, declares that the accounting information provided in this press release is consistent with the information in the supporting documents and in the Company's books of accounts and other accounting records. He further states that the semiannual data being presented are preliminary and still subject to internal review and verification by the Independent Auditors.

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